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Securities code: 4891

March 11, 2026

(Start date of measures for electronic provision: March 4, 2026)

To our shareholders:

Takuro Wakabayashi, Chief Executive
Officer
TMS Co., Ltd.
1-9, Fuchu-cho, Fuchu-shi, Tokyo, Japan

Notice of the 22nd Annual General Meeting of Shareholders

You are cordially invited to attend the 22nd Annual General Meeting of Shareholders of TMS Co., Ltd. (“the Company”), which will be held as described below.

When convening this general meeting of shareholders, the Company takes measures for providing information such as reference documents for the general meeting of shareholders (matters for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on each of the websites listed below. Please access one of the websites to review the information.

[The Company’s website]

<https://www.tms-japan.co.jp/ja/ir/stock/meeting.html> (in Japanese)

[Website for posted informational materials for the general meeting of shareholders]

<https://d.sokai.jp/4891/teiji/> (in Japanese)

[Tokyo Stock Exchange website (Listed Company Search)]

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese)

(Access the TSE website by using the internet address shown above, enter “TMS Co., Ltd.” in “Issue name (company name)” or the Company’s securities code “4891” in “Code,” and click “Search.” Then, click “Basic information” and select “Documents for public inspection/PR information.” Under “Filed information available for public inspection,” click “Click here for access” under “[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].”)

This general meeting of shareholders has no matters to be resolved. Accordingly, in place of the Voting Rights Exercise Form, an attendance card has been sent together with this notice. If you choose to attend the meeting in person, please bring the attendance card with you.

1. Date and Time: Friday, March 27, 2026, at 10:00 a.m. (JST)

(Reception desk will be open from 9:30 a.m.)

(Note) Please note the date of this meeting is significantly different from the date of the previous year's annual general meeting of shareholders (May 29, 2025). This reflects the different year-end date of the 22nd fiscal year, following a change in the Company's fiscal year-end from the end of February to December 31.

2. Venue: "Kaede No Ma," 2F, Main Building, Hotel Continental Fuchu
1-5-1, Fuchu-cho, Fuchu-shi, Tokyo, Japan

3. Purpose of the Meeting

Matters to be reported:

Business report and the non-consolidated financial statements for the 22nd fiscal year (from March 1, 2025 to December 31, 2025)

- If you choose to attend the meeting in person, please submit the attendance card, which is sent together with this notice, to the receptionist at the meeting.
- If revisions to the items subject to measures for electronic provision arise, a statement to that effect, the items before and after the revisions will be posted on each of the above websites.
- Paper-based documents stating matters subject to measures for electronic provision are sent to shareholders who have requested the delivery of paper-based documents. However, those documents do not include the following matters in accordance with the provisions of laws and regulations and Article 15 of the Company's Articles of Incorporation.
 - (i) "Systems for ensuring proper business activities and operational status of the system" in the business report
 - (ii) "Statement of changes in equity" and "Notes to financial statements" in the non-consolidated financial statements

Accordingly, the business report and the non-consolidated financial statements contained in this document are part of the documents audited by the financial auditor when preparing the accounting audit report and the Audit & Supervisory Board Members when preparing the audit report.